

# CYBERSECURITY

## CASE STUDIES

A thought leadership series by Cyber Gear





The world creates over 328 million terabytes of data every day. This includes everything from social media posts, emails, videos, IoT sensor data, financial transactions, to AI-generated content.

Cybersecurity has rapidly evolved from a niche technical concern into a fundamental pillar of modern life. As digital infrastructures expand and data becomes more valuable than ever, threats to privacy, systems, and information continue to grow in both frequency and sophistication.

In this environment, cybersecurity is no longer the sole responsibility of IT departments, it is now a core focus for leaders across industries, influencing strategy, culture, and reputation. ”



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## Introduction

Cyber threats are here. Cyber threats are everywhere.

With the acceleration of digital transformation, the attack surface for every business has grown exponentially. As a result, cybersecurity has shifted from being a back-office IT concern to a critical business imperative for companies of all sizes.

Global brands and leading organizations—from Maersk and Sony to Capital One, Microsoft, and Google—are investing heavily in advanced security solutions to solve real-world challenges across protecting customer data, securing critical infrastructure, ensuring regulatory compliance, and defending intellectual property. Today, a proactive cybersecurity strategy is dramatically expanding what's possible for businesses, enabling innovation and building the digital trust necessary to compete.

Sounds like another grim security report, right? But nope—we're just staying ahead of the curve and focusing on the solutions that work.

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## Sector: Financial Services

### ***Capital One***

Following a significant 2019 data breach caused by a cloud server misconfiguration, Capital One initiated a massive overhaul of its security posture. The company invested heavily in cloud-native security tools and automated guardrails, transforming its approach to risk management. Today, Capital One is often cited as a leader in secure cloud transformation, using a proactive, automated strategy to detect and remediate vulnerabilities in its AWS environment.

### ***JPMorgan Chase***

With one of the largest technology and security budgets in the world, JPMorgan Chase employs a proactive, intelligence-driven defense strategy. The firm utilizes predictive analytics and a global team of thousands of security professionals to hunt for threats from sophisticated, nation-state level actors, aiming to neutralize potential attacks before they can impact the bank's operations or customer data.

### ***Mastercard***

To combat payment fraud across its massive global network, Mastercard developed "Decision Intelligence," an AI-powered platform that analyzes thousands of data points for each transaction in real-time. This system approves legitimate purchases with greater accuracy and declines fraudulent ones, significantly reducing false positives and enhancing security for both merchants and cardholders.

### ***PayPal***

Securing billions of transactions requires a multi-layered approach. PayPal heavily relies on machine learning models to analyze transaction patterns and assess risk in real-time. Furthermore, the company runs one of the world's most successful bug bounty programs on HackerOne, leveraging thousands of independent security researchers to continuously find and report vulnerabilities in its systems before malicious actors can exploit them.

### ***Morgan Stanley***

After experiencing a data breach involving a third-party vendor, Morgan Stanley enhanced its focus on supply chain security and risk management. The incident became a case study in the importance of auditing the security practices of partners and ensuring the proper decommissioning and destruction of data, even after it leaves the company's direct control.

## ***Bank of America***

To defend against modern threats that can easily bypass traditional perimeter defenses, Bank of America has been a major adopter of the Zero Trust security model. This strategy operates on the principle of "never trust, always verify," requiring strict identity verification for every user and device attempting to access resources on the network, thereby significantly reducing the risk of unauthorized lateral movement by attackers.

## ***Equifax***

The historic 2017 data breach at Equifax served as a critical lesson for the entire industry on the importance of basic security hygiene. The breach was caused by the failure to patch a known vulnerability in an Apache Struts web framework. In response, the company invested over a billion dollars to completely transform its security program, creating a centralized, cloud-native security and technology environment to prevent a recurrence.

## ***American Express***

American Express utilizes advanced AI and machine learning models to protect its cardholders from fraud. The system creates detailed spending profiles for each user, allowing it to instantly detect anomalous transactions that deviate from normal behavior. This approach not only catches fraud with high accuracy but also reduces the number of "false declines" where legitimate transactions are mistakenly blocked.

## ***Citigroup***

As a global financial institution, Citigroup operates a complex and widespread network of Security Operations Centers (SOCs). Their case study focuses on using integrated threat intelligence and a "follow the sun" model to provide 24/7 monitoring and incident response, all while ensuring compliance with a complex web of international financial regulations like GDPR and NYDFS.

## ***Goldman Sachs***

Beyond protecting customer data, Goldman Sachs faces the unique challenge of securing extremely high-value intellectual property, including proprietary trading algorithms. Their security strategy involves using advanced encryption, confidential computing, and granular access controls within their hybrid cloud environment to ensure that sensitive financial models and data remain protected from both external and insider threats.

## Sector: Public Sector & Nonprofits

### ***U.S. Office of Personnel Management (OPM)***

The 2015 OPM data breach is a landmark case study in the consequences of inadequate security hygiene. Attackers exfiltrated the highly sensitive personal data, including background check information, of over 21.5 million federal employees. The root causes included the lack of multi-factor authentication, outdated technology, and a failure to encrypt sensitive data, serving as a critical lesson for the public sector on the importance of implementing foundational security controls.

### ***The City of Atlanta***

In 2018, the City of Atlanta was crippled by a SamSam ransomware attack that shut down numerous municipal services, from the court system to utility payments. The attack highlighted the vulnerability of city governments and resulted in recovery costs exceeding \$17 million. This case underscores the critical need for robust, tested backup strategies and a comprehensive incident response plan for public entities.

### ***UK National Health Service (NHS)***

The 2017 WannaCry ransomware attack had a devastating impact on the NHS, forcing hospitals to cancel thousands of appointments and divert ambulances. The attack exploited a known vulnerability in unpatched, legacy Windows systems. The NHS case study demonstrates the immense risk posed to critical national infrastructure when essential systems are not consistently updated and patched against known threats.

### ***The International Committee of the Red Cross (ICRC)***

A sophisticated, targeted cyberattack in 2022 compromised the servers of the ICRC, exposing the sensitive personal data of over 500,000 highly vulnerable people, including victims of conflict and missing persons. This incident highlights the unique ethical challenges and heightened security posture required to protect confidential humanitarian data from nation-state level threat actors.

## **NASA**

As a holder of invaluable scientific data and advanced aerospace technology, NASA is a constant target for espionage by advanced persistent threats (APTs). Their cybersecurity strategy is a case study in multi-layered defense, involving network segmentation to protect critical mission systems, continuous monitoring by a dedicated Security Operations Center (SOC), and strict access controls to safeguard proprietary research from infiltration.

## ***U.S. Department of Defense (DoD)***

To secure its vast supply chain, the DoD developed the Cybersecurity Maturity Model Certification (CMMC). This initiative is a case study in proactively managing third-party risk. Instead of simply relying on trust, the CMMC requires all contractors in the Defense Industrial Base to meet a specific, verifiable level of cybersecurity maturity, fundamentally raising the security baseline for the entire sector.

## ***CISA (Cybersecurity and Infrastructure Security Agency)***

CISA serves as the United States' primary federal agency for cyber defense. Its case study is one of public-private partnership and national risk management. CISA is responsible for disseminating threat intelligence, providing vulnerability scanning resources, and coordinating the national response to major incidents, acting as a central hub for protecting the nation's critical infrastructure.

## ***The United Nations (UN)***

Securing the UN is a case study in managing extreme complexity. The organization's global, decentralized nature and its role in international diplomacy make it a prime target for espionage. Their cybersecurity efforts focus on the immense challenge of implementing a unified security policy across diverse agencies and protecting sensitive diplomatic and humanitarian data against sophisticated, state-sponsored attacks.

### ***University of California System***

Like many large academic institutions, the University of California has been a frequent target of ransomware attacks. Their experience is a case study in balancing the core academic values of openness and collaboration with the critical need to secure sensitive student data and valuable intellectual property from research. It highlights the unique challenges of securing a large, diverse, and often transient user base.

### ***The Federal Bureau of Investigation (FBI)***

The FBI's Cyber Division represents a key part of the national response to cybercrime. A case study of their operations focuses on the "disrupt and dismantle" approach to major cybercriminal syndicates. Through its Internet Crime Complaint Center (IC3) and public-private partnerships like InfraGard, the FBI works to track, investigate, and prosecute threat actors, sharing intelligence with the private sector to prevent future attacks.

## Sector: Retail & Consumer Goods

### ***Target***

The 2013 data breach at Target is a foundational case study in supply chain risk. Attackers gained initial access to the network by compromising the credentials of a third-party HVAC vendor. From there, they moved laterally to the payment network to install malware on Point-of-Sale (POS) systems. This incident underscores the critical importance of vetting third-party vendor security and implementing strict network segmentation to prevent attackers from moving from less secure systems to critical data environments.

### ***The Home Depot***

In 2014, The Home Depot suffered a massive breach where attackers used custom-built malware to scrape credit card data directly from the memory of its POS terminals. This case highlights the specific challenges of securing in-store payment systems. In response, the company made a major investment in more secure chip-card (EMV) technology and point-to-point encryption (P2PE) to protect payment data in transit.

### ***Marriott (Starwood)***

The Marriott data breach, which exposed the data of up to 500 million guests, is a stark lesson in the security risks of mergers and acquisitions (M&A). The breach originated in the Starwood hotel group's network years before it was acquired by Marriott and went undetected throughout the acquisition process. This incident emphasizes the absolute necessity of conducting deep and thorough cybersecurity due diligence on a target company before finalizing a merger.

### ***Amazon***

As a leader in e-commerce, Amazon provides a case study in proactive, large-scale security. The company utilizes sophisticated machine learning and AI models to analyze billions of transactions and user activities in real-time. This allows them to automatically detect and block fraudulent purchases, identify fake product reviews, and prevent account takeover attempts, demonstrating a security posture built on proactive, data-driven defense.

## ***eBay***

The 2014 breach at eBay was initiated by the compromise of a small number of employee credentials, which gave attackers access to the corporate network. While financial data was not stolen, the attackers accessed a database containing customer names, addresses, and encrypted passwords. The case study highlights the importance of strong internal security controls and the massive operational and reputational damage that can force a company to ask its entire 145 million user base to reset their passwords.

## ***Walmart***

Walmart's security strategy is a case study in the power of an in-house, dedicated security team. The company operates a massive, 24/7 Security Operations Center (SOC) that monitors threats across its vast global network, which includes stores, e-commerce platforms, and a complex supply chain. By leveraging data analytics and a global threat intelligence team, Walmart can proactively defend its assets against a wide range of cyber threats.

## ***IKEA***

In 2021, IKEA was targeted by a sophisticated internal phishing campaign. After compromising an internal email server, attackers used legitimate, trusted employee accounts to send malicious phishing links to other employees. This case demonstrates the limitations of traditional email filters and highlights the growing need for advanced email security solutions that can detect anomalous behavior, even from seemingly trusted internal sources.

## ***Macy's***

Macy's was a victim of a "Magecart" attack, a common threat for e-commerce retailers. Attackers injected malicious JavaScript code (a digital credit card skimmer) into the website's checkout page. This code secretly stole customer payment information in real-time as it was being entered. This case study underscores the importance of securing the client-side of web applications and continuously monitoring for unauthorized code changes.

## **Shopify**

A 2020 incident at Shopify serves as a key case study on insider threats. Two rogue members of their customer support team abused their network access to steal customer transaction data from nearly 200 merchants. This incident highlights that security risks are not always external and emphasizes the need for a robust insider threat program with strict role-based access controls and diligent monitoring of employee access to sensitive data.

## **Costco**

Costco's experience with a credit card skimming device found at one of its store locations highlights the intersection of physical and cybersecurity. Attackers were able to physically tamper with a Point-of-Sale terminal to install a device that captured payment card data. This case demonstrates that for retailers, a comprehensive security strategy must include the physical security and regular inspection of in-store payment hardware.

## Sector: Automotive & Logistics

### ***A.P. Moller-Maersk***

The 2017 NotPetya ransomware attack on Maersk is a defining case study in cyber resilience. The attack crippled the global shipping giant's entire worldwide network, forcing them to halt operations. The recovery was a monumental effort, famously relying on a single surviving domain controller in a remote office in Ghana. This incident highlights the devastating potential of wiper malware and the absolute necessity of network segmentation and a robust, tested disaster recovery plan.

### ***Tesla***

Tesla's approach to cybersecurity is a case study in proactive engagement with the security community. After researchers demonstrated the ability to remotely hack their vehicles, Tesla didn't hide the issue. Instead, they embraced it, launching one of the industry's most successful bug bounty programs. This strategy of rewarding "white-hat" hackers for finding vulnerabilities allows Tesla to identify and fix flaws with over-the-air (OTA) updates before malicious actors can exploit them.

### ***Uber***

A 2022 breach at Uber serves as a stark warning about modern social engineering tactics. An attacker bypassed the company's multi-factor authentication (MFA) by spamming an employee with push notifications until they finally accepted one. This "MFA fatigue" attack demonstrates that technology alone is not foolproof and highlights the critical importance of continuous employee security awareness training to defend against evolving human-centric attack vectors.

### ***FedEx***

The NotPetya attack also caused severe disruption for FedEx through its European subsidiary, TNT Express, resulting in hundreds of millions of dollars in financial losses. This incident is a powerful case study in the cybersecurity challenges of mergers and acquisitions (M&A). It underscores the difficulty of integrating disparate IT systems and the critical need to bring an acquired company's security posture up to the parent company's standard.

## ***Toyota***

In 2022, Toyota was forced to halt production at all of its Japanese plants, not due to a direct attack, but because of an attack on a key supplier, Kojima Industries. This is a prime example of supply chain cyber risk in "just-in-time" manufacturing. It illustrates how a single point of failure in a supplier's security can cause a massive ripple effect, disrupting the entire production line of a global automotive leader.

## ***General Motors (GM)***

GM offers a case study in building a proactive product security program from the ground up. In response to the growing threat of vehicle hacking, GM established a dedicated "Product Cybersecurity" organization. This group focuses on securing the entire vehicle lifecycle, from design to decommissioning, and works with the security community through a bug bounty program to identify and mitigate vulnerabilities in their vehicles.

## ***Volkswagen Group***

A 2021 data breach at Volkswagen highlighted the persistent risk of third-party vendors. An unsecured database managed by a vendor exposed the sales and marketing data of over 3.3 million customers in North America. This incident serves as another strong reminder that an organization's security is only as strong as its weakest link, emphasizing the need for strict security requirements and continuous monitoring for all third-party partners.

## ***Waymo***

Waymo, Google's self-driving car project, is a forward-looking case study in securing safety-critical autonomous systems. Their approach goes beyond traditional IT security, focusing on a "defense-in-depth" strategy to prevent attacks that could have physical consequences. This includes redundant systems to prevent single points of failure, secure hardware, rigorous simulation testing, and constant vulnerability analysis to protect the vehicle's decision-making algorithms.

## ***Hyundai / Kia***

Recent vulnerabilities discovered by researchers in Hyundai and Kia's mobile apps and key fob systems highlight the security challenges of the Internet of Things (IoT) in the automotive sector. The flaws could allow for remote unlocking or theft of vehicles, demonstrating that a vehicle's security perimeter now extends to its connected apps and devices. This case underscores the need to secure the entire ecosystem around the vehicle.

## ***Ford***

Ford's strategy for securing its widely deployed "Ford Sync" infotainment system provides a case study in embedded system security. Their approach focuses on a layered defense, including a secure boot process to prevent unauthorized software from running, a protected framework for third-party applications, and a secure and authenticated method for delivering over-the-air (OTA) software updates to patch vulnerabilities and add new features.

## Sector: Healthcare & Life Sciences

### ***Anthem Inc.***

The 2015 Anthem breach, which exposed the data of nearly 80 million people, is a classic case study in the effectiveness of sophisticated spear-phishing. Carried out by an Advanced Persistent Threat (APT) group, the attack began with the compromise of a single administrator's credentials. This incident highlighted the need for healthcare organizations to move beyond basic perimeter defense and implement advanced threat detection capable of identifying anomalous activity within the network.

### ***Universal Health Services (UHS)***

In 2020, a Ryuk ransomware attack forced UHS, one of the largest hospital chains in the U.S., to shut down IT systems at all 250 of its facilities. This case study demonstrates the direct threat to patient safety posed by cyberattacks, as staff had to revert to paper records, delay lab results, and divert ambulances. It serves as a stark reminder of the life-or-death consequences of a successful ransomware attack on clinical operations.

### ***Merck***

The pharmaceutical giant Merck became a high-profile example of "collateral damage" during the 2017 NotPetya wiper malware attack. Though not the primary target, the attack crippled Merck's global operations, halting the production of critical vaccines and costing the company over \$1.3 billion. This case underscores the importance of robust network segmentation and a resilient business continuity plan that can withstand catastrophic cyber events.

### ***Pfizer***

During the COVID-19 pandemic, Pfizer became a prime target for nation-state espionage aiming to steal invaluable intellectual property related to its vaccine research. This case study focuses on the multi-layered security controls required to protect high-value R&D data. Their strategy includes strict access management, advanced endpoint security, and continuous monitoring for APT activity to safeguard against sophisticated, state-sponsored threats.

## ***Johnson & Johnson***

A case involving the "white-hat" hacking of Johnson & Johnson's insulin pumps serves as a critical lesson in the security of the Internet of Medical Things (IoMT). Researchers discovered vulnerabilities that could allow an attacker to remotely alter a patient's insulin dosage. This highlights why medical device security is a life-or-death matter, requiring secure design principles and rigorous testing throughout the product lifecycle.

## ***Quest Diagnostics***

The Quest Diagnostics data breach is a powerful case study in third-party risk management. The breach did not occur on Quest's own systems but at their billing services vendor, AMCA, exposing the data of nearly 12 million patients. This incident emphasizes that an organization is responsible for protecting its sensitive data, even when it is handled by a business partner, and underscores the need for strict vendor security assessments.

## ***U.S. Department of Health and Human Services (HHS)***

HHS provides a case study in regulatory enforcement and industry guidance. Through the Health Insurance Portability and Accountability Act (HIPAA) Security Rule, the department sets the national standard for protecting electronic patient health information (ePHI). HHS's role is to enforce these rules and act as a central resource, providing threat intelligence and cybersecurity best practices to the entire U.S. healthcare sector.

## ***Boston Children's Hospital***

This case study focuses on the unique threat of hacktivism. The hospital was targeted by a politically motivated hacktivist group with a sustained Distributed Denial-of-Service (DDoS) attack designed to disrupt its operations. The hospital's successful defense, which involved collaboration with law enforcement and the implementation of robust DDoS mitigation services, highlights the specific measures needed to protect healthcare institutions from ideological attacks.

## ***LabCorp***

A SamSam ransomware attack on LabCorp, a major clinical laboratory network, demonstrates the cascading impact of a cyberattack on the broader healthcare ecosystem. The attack forced the company to shut down parts of its network, delaying patient test results and impacting care delivery far beyond a single hospital. This highlights the interconnectedness of healthcare services and the systemic risk posed by ransomware.

## ***CISA (Cybersecurity and Infrastructure Security Agency)***

CISA's role is a case study in proactive government-industry partnership to protect critical infrastructure. CISA regularly issues joint advisories with the FBI and HHS, specifically warning the Healthcare and Public Health (HPH) sector about prevalent threats like ransomware. They provide actionable intelligence, mitigation recommendations, and resources to help these vital organizations improve their defenses.

## Sector: Manufacturing, Industrial & Electronics

### ***Norsk Hydro***

The 2019 LockerGoga ransomware attack on Norsk Hydro is a powerful case study on the crossover of IT cyberattacks into the OT (Operational Technology) world. The attack crippled the global aluminum producer's IT systems, which in turn forced a shutdown of production lines in their smelting plants and a reversion to manual operations. Costing the company over \$70 million, the incident demonstrated the severe physical and financial consequences of ransomware on industrial environments.

### ***TSMC (Taiwan Semiconductor Manufacturing Company)***

In 2018, a WannaCry ransomware variant infected the network of the world's largest and most critical chipmaker, forcing a temporary shutdown of several advanced fabrication plants ("fabs"). The incident, which cost TSMC an estimated \$170 million in revenue, highlights the extreme vulnerability of highly automated manufacturing environments to cyber disruptions and the immense financial impact of production downtime.

### ***Foxconn***

As the world's largest electronics contract manufacturer, a 2020 ransomware attack on a Foxconn facility served as a stark warning for the entire technology supply chain. The DoppelPaymer ransomware group encrypted servers and stole data, demanding a multi-million dollar ransom. This case highlights the risk that a single attack on a major manufacturer can have, potentially disrupting the production lines for major brands like Apple, Google, and Amazon.

### ***General Electric (GE)***

GE provides a case study in long-term industrial espionage. The company was the target of a sophisticated, multi-year campaign by a Chinese state-sponsored group focused on stealing high-value intellectual property and trade secrets related to their advanced aviation and gas turbine technology. This illustrates the persistent threat of economic espionage and the critical need for robust IP protection measures in high-tech manufacturing.

## ***Siemens***

After their industrial PLCs were famously targeted by the Stuxnet worm, Siemens became a leader in product security. Their case study is one of proactive response, including the establishment of a robust Product Security Incident Response Team (PSIRT). Siemens now actively works with the security community to find, mitigate, and responsibly disclose vulnerabilities in their industrial products, setting a standard for OT security.

## ***Schneider Electric***

The TRITON/TRISIS malware is a critical case study in attacks targeting industrial safety systems. The malware was specifically designed to compromise Schneider Electric's Triconex safety controllers with the goal of causing physical damage or catastrophic failure at an industrial facility. This incident represents a dangerous escalation in OT attacks, where the objective shifts from data theft or disruption to potential physical destruction.

## ***Intel***

The discovery of the Spectre and Meltdown vulnerabilities provides a unique case study in hardware-level security flaws. These vulnerabilities, found in the fundamental design of most modern microprocessors, allowed attackers to bypass system protections and read sensitive data. The incident required an unprecedented, industry-wide collaboration to develop and deploy mitigations through operating system patches and microcode updates.

## ***Samsung***

A 2022 data breach by the Lapsus\$ extortion group highlights the threat of data theft for extortion. The group stole and leaked nearly 200 gigabytes of sensitive data, including proprietary source code for Samsung's Galaxy devices. This case underscores the importance of securing internal development environments and code repositories to protect valuable intellectual property from fast-moving, financially motivated threat actors.

## ***ASML***

As a Dutch company with a near-monopoly on the critical EUV lithography machines required for advanced semiconductor manufacturing, ASML is a prime target for industrial espionage. Their case study involves repeated instances of intellectual property theft by a state-linked entity. This demonstrates the extreme measures adversaries will take to acquire technology that has significant economic and geopolitical value.

## ***Rockwell Automation***

Rockwell Automation's case study is one of industry leadership in promoting OT security. As a major provider of industrial automation solutions, they actively educate their customers on best practices for securing their factory floors. This includes advocating for defensible architectures like the Purdue Model for network segmentation, which creates a clear separation between enterprise IT networks and critical industrial control systems (ICS).

## Sector: Media, Marketing & Gaming

### ***Sony Pictures***

The 2014 hack of Sony Pictures is a landmark case study in destructive, state-sponsored cyberattacks. Attributed to North Korea, the attack involved wiper malware that erased corporate data, and the public leak of highly sensitive internal documents, employee information, and unreleased films. The incident highlighted the devastating business and reputational damage that can result from a cyberattack with geopolitical motivations.

### ***Electronic Arts (EA)***

In 2021, EA fell victim to a data breach where attackers stole valuable intellectual property, including the source code for the FIFA 21 game engine. The entry point was a sophisticated social engineering attack where hackers tricked an employee into providing a multi-factor authentication token. This case underscores the importance of the human element in security and the critical need to protect source code repositories.

### ***CD Projekt Red***

The 2021 ransomware attack on the creators of *The Witcher* and *Cyberpunk 2077* is a case study in transparent incident response. After attackers stole the source code for their flagship games and demanded a ransom, the company publicly announced the breach and their firm refusal to negotiate. Their decision to restore from backups and communicate openly with their community was widely seen as a strong stance against cyber extortion.

### ***Twitch***

A massive 2021 data breach at Twitch was caused by an internal server misconfiguration. The incident exposed an enormous trove of sensitive data, including the platform's entire source code, internal security tools, and detailed creator payout information. This case serves as a critical lesson in the importance of secure cloud configuration, as a single error can lead to a catastrophic exposure of a company's most valuable secrets.

## ***Nintendo***

In 2020, over 300,000 Nintendo user accounts were compromised in a widespread "credential stuffing" campaign. Attackers used usernames and passwords leaked from breaches at other websites to gain unauthorized access to Nintendo accounts. This incident is a classic example of the domino effect of poor password hygiene and serves as a powerful case for why companies must strongly encourage or enforce Multi-Factor Authentication (MFA) for their users.

## ***Blizzard Entertainment***

Blizzard offers a case study in defending against large-scale Distributed Denial-of-Service (DDoS) attacks. Their popular online games, like *World of Warcraft*, are constant targets of attacks designed to make the service unavailable for millions of players. The company employs a multi-layered mitigation strategy, including global traffic scrubbing services and robust infrastructure, to absorb these attacks and maintain service availability.

## ***Riot Games***

A 2023 social engineering attack led to the theft of source code for *League of Legends*. Similar to other gaming companies, Riot's response is a key part of the case study. They refused to pay the demanded ransom and instead focused on transparently communicating with their player base about the potential impact, such as the risk of new cheats being developed, while working to strengthen their internal development environment.

## ***The New York Times***

The New York Times provides a case study in cyber-espionage targeting media organizations. The newspaper was the subject of a persistent, multi-year campaign by a state-sponsored APT group that infiltrated their network. The attackers' goal was not disruption but to monitor reporters' communications and identify their sources, highlighting the unique threats to press freedom and the importance of protecting journalistic assets.

## ***Ubisoft***

Ubisoft's use of anti-cheat software like BattlEye in their competitive games, such as *Rainbow Six Siege*, is a case study in treating cheating as a cybersecurity threat. Game developers are in a constant technological arms race with cheat creators who exploit the game's code. Implementing robust anti-cheat solutions is critical for protecting the integrity of the game and the player experience.

## ***Epsilon***

The 2011 data breach at marketing services firm Epsilon is a critical case study in supply chain security. Attackers infiltrated the email vendor's network and stole the names and email addresses of millions of customers belonging to Epsilon's extensive client list, which included major banks and retailers. The incident demonstrated how a single breach at a central service provider can have a massive ripple effect across dozens of major brands.

## Sector: Hospitality & Travel

### ***Marriott (Starwood)***

The breach of the Starwood guest reservation database, discovered after its acquisition by Marriott, is a critical lesson in M&A cybersecurity due diligence. Affecting up to 500 million guests, the incident resulted in a massive fine under GDPR and highlighted the severe, long-term risks of inheriting unsecured legacy IT systems during a corporate merger.

### ***British Airways***

In 2018, British Airways was the victim of a sophisticated Magecart-style attack where malicious code skimmed the personal and payment card data of approximately 500,000 customers from its website and mobile app. The incident led to one of the largest initial fines proposed under GDPR (£183 million), underscoring the critical importance of web application security for e-commerce platforms.

### ***EasyJet***

A sophisticated 2020 cyberattack on the airline resulted in the exposure of the email addresses and detailed travel itineraries of 9 million customers. This case highlights how stolen travel data is highly valuable to attackers, as it can be used to launch convincing, targeted spear-phishing campaigns that reference real flight information to build trust with the victim.

### ***Cathay Pacific***

The 2018 data breach at Cathay Pacific, affecting 9.4 million passengers, is a key case study in the importance of intrusion detection. A primary issue was the long "dwell time," as attackers had unauthorized access to the airline's systems for several months before being discovered, emphasizing the need for continuous network monitoring to detect threats early.

### ***Expedia (Orbitz)***

A 2018 breach at Expedia's subsidiary, Orbitz, exposed the payment card data of hundreds of thousands of customers. The vulnerability was located on a legacy travel platform that Orbitz operated, once again reinforcing the significant security risks associated with integrating older, potentially less secure IT systems from acquired companies.

### ***Hilton Hotels***

In 2015, Hilton disclosed a Point-of-Sale (POS) malware incident. Attackers deployed custom malware to target payment systems within the restaurants, bars, and gift shops at Hilton properties, aiming to steal credit card data. This is a classic case study of the need to secure all payment systems within the broader hospitality environment, not just the main reservation system.

### ***Sabre Corporation***

The 2017 breach at Sabre, a major travel technology company that provides booking systems for countless airlines and hotels, is a critical supply chain security case study. A compromise of its central reservation system had a massive downstream impact, potentially exposing traveler data from numerous major airline and hotel clients who relied on its platform.

### ***MGM Resorts***

A 2019 data breach at MGM Resorts exposed the personal details of over 10.6 million hotel guests. The significance of this case was amplified when the stolen data was later posted for free on a hacking forum, highlighting the long-term risk of data exposure and the importance of a clear and transparent incident response and communication plan.

### ***Carnival Corporation***

As the world's largest cruise line operator, Carnival has been repeatedly targeted by ransomware attacks. Their experience provides a unique case study on the challenges of securing a mobile, international fleet of "floating cities," each with its own complex and isolated IT and OT (Operational Technology) infrastructure that must be defended.

### ***Choice Hotels***

A 2019 ransomware attack on Choice Hotels is an example of the "double extortion" tactic. After attackers gained access to a database containing guest information, they not only encrypted the data but also threatened to leak it publicly if the ransom was not paid, demonstrating an evolution in ransomware strategies beyond simple disruption.

## Sector: Telecommunications

### ***T-Mobile***

The 2021 data breach at T-Mobile, which exposed the personal information of over 50 million people, is a case study in the risks of insecure non-production environments. The attacker gained access to the company's network by compromising a gateway in a testing environment that was not properly secured. The incident serves as a critical reminder that testing and development systems must be protected with the same level of rigor as live, production systems.

### ***AT&T***

A massive 2024 data leak that saw the information of 73 million current and former customers appear on the dark web is a case study in the long-term risks of data storage. This incident highlights the immense challenge of data lifecycle management, underscoring the critical importance of securing legacy data repositories and properly disposing of sensitive information that is no longer required for business operations.

### ***Verizon***

A 2017 incident where the data of 6 million Verizon customers was exposed is a powerful case study in third-party vendor risk. The breach was not on Verizon's own servers but was caused by a misconfigured cloud server managed by one of its vendors. This highlights the necessity for companies to enforce their security standards on and continuously monitor their entire supply chain.

### ***Deutsche Telekom***

In 2016, over 900,000 of the company's customer routers were knocked offline by an attempted takeover by the Mirai botnet. This incident is a major case study in the security of Internet of Things (IoT) and customer premises equipment (CPE). It demonstrated how insecure, default credentials on millions of devices can be exploited to disrupt national internet infrastructure on a massive scale.

## ***Vodafone***

A 2011 breach of Vodafone's systems in Greece serves as a stark case study on the threat of espionage against telecommunication providers. Attackers installed sophisticated malware that allowed them to wiretap the communications of top government officials. This highlights the role of telecoms as critical national infrastructure and their position as a high-value target for state-sponsored intelligence gathering.

## ***BT Group (British Telecom)***

BT's case study is one of proactive national defense. Through its BT Security division, the company operates one of the world's largest commercial Security Operations Centers (SOCs). They work in close partnership with the UK's National Cyber Security Centre (NCSC) to defend the nation's critical infrastructure from cyberattacks, providing a model for effective public-private partnership.

## ***Singtel***

A 2021 data breach at Singtel, a major Asian telecommunications group, was caused by a vulnerability in a third-party file-sharing system (Accellion FTA). This incident, which affected multiple large organizations globally, is another powerful example of supply chain risk, showing how a flaw in a single third-party software appliance can lead to a major breach.

## ***Telefónica***

Telefónica's case study focuses on their business strategy of turning internal security expertise into a commercial service. Through their "Telefónica Tech" cybersecurity unit, they leverage the vast threat intelligence gathered from their massive global network to offer advanced managed security services to other businesses, effectively monetizing their defense capabilities.

## ***Nokia***

As a major provider of network equipment, Nokia's case study is on securing the foundation of 5G networks. Their "Design for Security" approach involves building security controls into their hardware and software from the very beginning of the development lifecycle. This proactive strategy is critical for protecting next-generation mobile networks against eavesdropping and other threats.

## ***Orange S.A.***

A 2014 data breach at Orange, affecting 1.3 million customers, highlights the security risks of adjacent business platforms. The attackers did not compromise the core telecom network but rather a system used for sending email and SMS marketing campaigns. This case shows that an organization's security focus must encompass all systems that handle customer data.

## Sector: Business & Professional Services

### ***Accenture***

In 2021, the global consulting and professional services giant was hit by the LockBit ransomware group, who claimed to have stolen 6 terabytes of data. This incident is a case study in how even the experts can be targeted. Accenture's well-prepared incident response team was able to quickly isolate the affected systems and restore from backups, highlighting the importance of a mature security posture and a tested response plan.

### ***Deloitte***

The 2017 data breach at "Big Four" accounting firm Deloitte is a critical lesson in implementing fundamental security controls. Attackers compromised a global email server through an administrator account that lacked multi-factor authentication. This gave them access to the sensitive emails and attachments of many of the firm's blue-chip clients, underscoring that even the most complex organizations can be breached by a failure in basic security hygiene.

### ***Wipro***

A 2019 breach at the IT outsourcing and services company Wipro is a definitive case study in supply chain attacks. Attackers used a sophisticated phishing campaign to compromise Wipro's systems, then used that access as a launchpad to attack Wipro's own clients. This incident demonstrated how an IT service provider can become a trusted vector for attackers to infiltrate their customers' networks.

### ***Cognizant***

IT services giant Cognizant was hit by the Maze ransomware in 2020, resulting in an estimated financial impact of \$50-70 million. The attack caused significant service disruptions for their clients and locked the company out of its own internal systems. The case highlights the massive financial and reputational cost of a ransomware attack on a major IT services provider.

## ***DLA Piper***

The 2017 NotPetya attack had a devastating impact on this major global law firm. The wiper malware spread throughout their network, completely shutting down their communications systems, including phones and email, for days. This incident serves as a powerful case study on the vulnerability of professional services firms to widespread disruption and the critical need for robust business continuity and disaster recovery plans.

## ***Booz Allen Hamilton***

The Edward Snowden incident in 2013 remains a foundational, if extreme, case study in insider threats for government contractors. As a trusted system administrator, Snowden was able to exfiltrate a massive volume of highly classified documents. The case fundamentally changed the conversation around privileged access management, data classification, and the catastrophic risk posed by a trusted insider.

## ***KPMG***

As one of the "Big Four" professional services firms, KPMG provides a case study in proactive cybersecurity consulting. Their role is not just to defend their own network but to act as a major security auditor and advisor for thousands of other large enterprises. They help organizations build and assess their security programs, respond to incidents, and navigate complex regulatory compliance, representing a key part of the global security ecosystem.

## ***Gartner***

Gartner's case study is unique, as their influence is on the entire cybersecurity market. As a leading IT research and advisory company, their reports, such as the "Magic Quadrant" for various security technologies, shape the purchasing decisions of thousands of companies. They play a critical role in defining security categories and vetting vendors, making them an influential, non-technical player in the industry.

## ***ISS World***

A 2020 ransomware attack on this global facility services company highlights the impact of cyberattacks on non-IT-focused businesses. The attack caused widespread outages across the company's network, affecting 130,000 employees and disrupting services for their clients. It demonstrates that any large organization, regardless of its primary industry, is a potential target and requires a resilient security posture.

## ***PwC (PricewaterhouseCoopers)***

PwC's case study is on their role as a thought leader in cybersecurity. Through their annual "Global Digital Trust Insights" survey and other research, they gather and analyze data on cybersecurity trends, risks, and business impacts. This research is used to advise thousands of businesses on risk management, making them a key player in shaping cybersecurity strategy at the board level.

## Dubai Government

The Government of Dubai provides a case study in creating a city-wide cybersecurity ecosystem through its Dubai Electronic Security Center (DESC). Rather than leaving security to individual entities, DESC implements the "Dubai Cyber Security Strategy," a comprehensive framework designed to protect the city's critical information infrastructure and support its rapid smart city transformation. This centralized initiative aims to create a resilient and secure cyberspace for both public and private sectors in the emirate, as seen in their use of AI for customs, security, and logistics.

### ***Dubai Humanitarian***

Dubai Humanitarian implements 'Permanent Vulnerability Scanning' for 'Attack Surface Management'. This helps the organisation in:

- Permanent identification monitoring of all public assets for vulnerabilities.
- Threat intelligence that does not require an IP range.
- Including software vulnerabilities, open ports, certification, insecure login, etc.
- Active monitoring and alerting of security-relevant information.

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